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as well as seemingly different priorities, to the executive team. These differences can be the source of tension and conflict. However, conflict is not inherently bad; it can be leveraged in a way that allows the group to achieve its actual goals, but it requires leaders with emotional intelligence to navigate the conflict effectively (Capella, 2023, p. 331).

As nurses become more prominent members at the decision-making tables, especially at the executive level, it is imperative that they operate with emotional intelligence (Chappy & Nagy, 2023, pp. 408-409). Self-awareness and self-reflection can be incredible tools for a nurse leader. Chapp and Nagy (2023) also

introduce the ideas of professional and executive presence. Nurse leaders need to carry themselves in a way that inspires confidence in their competence. They belong at the executive table, educated to address the multitude of challenges facing health care. Nurses, equipped with business and financial acumen, who lead with courage and collaborate with strategic partners, can positively impact both staff and patient experiences. ■

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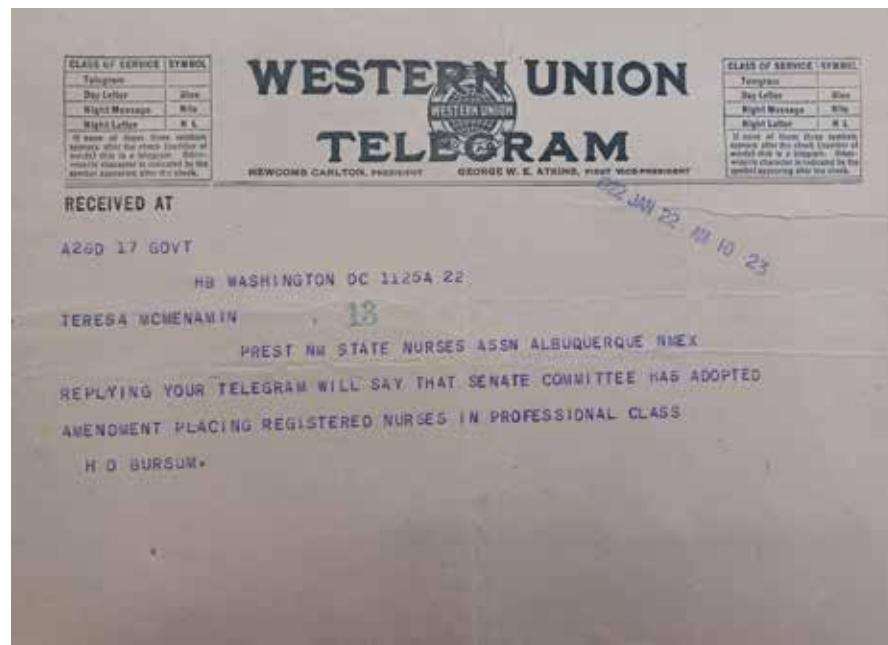
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Join Our History of Nursing Project

The telegram from 1922 provides an insight into the constant battle for nursing inclusion.

While not yet identified, this telegram could relate to the use of funds to provide housing and stipends for nurses through the Public Health Service Corps, which was being discussed on the floor of the U.S. House of Representatives on January 7, 1922. It could also be an amendment to the tax law being discussed on January 16, 1922, which was to cut taxes in half for the first thousand dollars of income earned by those engaged in trades and professions.

If you are a history buff, research guru, or just curious about the path that led Nursing in New Mexico to its current place in time, reach out to the NM Nurses Association to join our History of Nursing project by contacting [dwalker@nmna.org!](mailto:dwalker@nmna.org) ■



"We are not makers of history. We are made by history."

—Martin Luther King, Jr.